Building Internal Support for Nadcap



A Nadcap audit - like any other major project - does not just happen. There are months of preparation involved; in fact, PRI advises that you take at least nine months to prepare for an audit. This is because there are many elements and each one takes time and may require additional training and equipment.

Getting internal support can make all the difference to audit performance. This *PRI Perspective* is written to offer some ideas on how to involve staff and Management in the Nadcap process so you can all work more effectively together to achieve accreditation.

Have a Plan

When you prepare for your audit, you will plan out your activities months in advance. This enables you to evaluate your activities and determine whether you're on schedule.

This principle is the same for ensuring staff support. Staff support is invaluable and without a clear strategy to achieve it, you may struggle. In terms of planning, the top tips are:

- Think carefully about how to engage staff in pre-, during and post-audit activities and clearly communicate expectations to them ahead of time, as well as deadlines. Being organised reduces the stress of the situation for everyone involved and makes the audit not only a better experience but also more likely to conclude successfully for your company.
- Make sure to plan ahead on behalf of the staff who were involved. Celebrating the successful conclusion of an audit is a good way of showing appreciation for all their efforts. This could be especially valuable if, for example, a minimum number of NCR's was logged. Recognizing hard work is a good way to motivate and reward staff.

Get Management Support

It is said that company culture and attitude comes from

the top. Staff look to the top for guidance and if you do not have the backing of your Management, you may find that this will be reflected in staff attitudes. This will make your task harder so the top tips to achieve Management support from the outset are:



- If you have access to the strategic vision and plan of your company, link Nadcap accreditation to the goals. For example, if a corporate objective is to increase the percentage of aerospace business, highlight how many major aerospace companies subscribe to Nadcap when you speak to Management.
- In addition, surveys conducted on the global Nadcap accredited supplier base have shown that accreditation is linked to reduction in scrap and re-work as well as increased sales and ability to attract new business, which are all compelling business reasons for pursuing Nadcap accreditation. These should help you get the support of the Management team, making it easier to get the support of the rest of the staff.

Learn From Others' Experiences

Like any new system, Nadcap can be daunting at first so the top tips to improve your understanding of the program are:

- If you have a colleague within the organization at your site or at another - who has experience of Nadcap, then take advantage of that.
- The Nadcap Supplier Support Committee operates a mentoring program which connects Suppliers with Suppliers experienced in the Nadcap program who can help answer questions about Nadcap procedures and the Nadcap system.
- Nadcap meetings are a great place to learn more



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about the program. Taking place three times per year around the world, they offer educational and networking opportunities to all attendees.

 There are many useful documents, including common non-conformances and tutorials, on eAuditNet.

Educate Yourself

Being prepared for the audit itself is also a big part in building internal support. You will gain more support from Management, staff and your peers if you are confident about the audit process, content and expectations.

Likewise, they will feel more confident if they are educated about Nadcap so you may find it useful to share your knowledge with them.

There are many useful tools to help you learn about Nadcap and prepare for the audit experience:

- eQuaLearn offers Nadcap Audit Preparation training courses that focus on a range of special processes such as chemical processing, heat treating, NDT and welding as well as other topics that may be useful such as Internal Auditing and Root Cause Corrective Action
- There are also many guides, tutorials and other tools on eAuditNet that detail helpful information so you can understand the Nadcap program better.

Communicate Regularly

Everyone is busy with their own work and the Nadcap audit will not be their focus unless you keep it at the

forefront. To ensure that Nadcap is truly integrated into your systems, you may need to communicate regularly with staff and Management:

 Keep operators and department leads informed of developments which may affect them. That

does not mean you need to tell everyone every time something changes, but the act of including



everyone in the audit communication will help staff feel a part of the process while ensuring clarity.

Summary

These are just a few ideas which may help to build support for Nadcap internally and make your job of implementing the accreditation easier.

Key to success is to understand the program fully yourself in order to educate and instill confidence in others, including your colleagues, operators and Management team.

Don't be afraid to ask for help - from a colleague, from a mentor or from PRI staff - and use all the tools available to you. In this way, you will be well prepared for the audit, and understand the requirements to successfully achieve accreditation.

More Information

To learn more about the mentoring program, or to request a mentor, contact the Nadcap Supplier Support Committee at NadcapSSC@p-r-i.org

For information on Nadap meetings, including dates and agendas of future meetings and minutes of past

meetings, please go to the PRI website www.p-r-i.org/nadcap/nadcap-meetings

eAuditNet (<u>www.eAuditNet.com</u>) contains many useful tools, guides and other documents which can help you prepare for the Nadcap audit, including the audit checklists, common non-conformances and procedures

